

DUE DILIGENCE ON A FOOD SERVICE CONCEPTS AND INGREDIENTS PROVIDER

STRATEGIES TO GROW YOUR BUSINESS

Prepared by:

CPL Business Consultants

Milton Park Innovation Centre, Abingdon, OX14 4RY, United Kingdom
Tel: +44 1865 257 252, info@cplconsult.com, www.cplconsult.com

TABLE OF CONTENTS

DUE DILIGENCE ON A FOOD SERVICE CONCEPTS AND INGREDIENTS PROVIDER	1
BACKGROUND.....	1
METHOD	1
TABLE OF CONTENTS	1
<i>Brief Answers to Questions.....</i>	<i>1</i>
<i>Background</i>	<i>2</i>
<i>Comments on the Information Memorandum</i>	<i>2</i>
ADDITIONAL PROJECTS	2

In this case study CPL was engaged by a Private Equity client to support a due diligence process for a food ingredients and food service concepts company. CPL answered key questions regarding a potential acquisition target and also supported the due diligence process with expert input as required.

BACKGROUND

The potential acquisition target was initially a distributor and blender of food and beverage ingredients, which had differentiated itself by providing value-added taste and nutrition solutions. The company invested in innovation to increase its solutions capabilities and its agility, positioning itself as providing solutions for fast turnaround innovations, such as seasonal specialities and concepts for food service.

The client asked CPL to initially conduct a broad, high-level overview of the company, starting with an outside-in view.

METHOD

The main contents of the study have been based on sources available to CPL, including in-house databases and an extensive network of contacts, in addition to the publicly available information.

TABLE OF CONTENTS

Brief Answers to Questions

The Company

- What is its reputation?
- What are its Strengths and Weaknesses?
- Is the company truly innovative?
- What is its general strategy?

The Nature of the Product Groups

- Are the products specialties or commodities?
- How is it differentiated?
- How is value added and is there potential to add further value?

Ingredients and Food Service Concepts Markets

- What niches and markets does it address?
- How does it grow?
- What is the competition?

Investment Thesis

- View on M&A Strategy and Potential Bolt-Ons

Background

- Initial View, History, Customers and Innovation

Products and Food Service Concepts Portfolio

- Food & Beverage Ingredients
 - Aroma Chemicals
 - Emulsifiers & Stabilisers
 - Flavourings & Colours
 - Preservatives & Acidulants
 - Sweeteners & Sugars
 - Others
- Food Service Concepts

Comments on the Information Memorandum

- Contact Reports (30 Contacts)

ADDITIONAL PROJECTS

For further information please take a look at our [PowerPoint Introduction](#) and Brochure describing deliverables, differentiators and case studies. You can also review [eight case studies](#).